Dear Councillor

# EXECUTIVE - MONDAY, 10TH NOVEMBER, 2014

Please find attached updated the appendices related to the Financial Performance Monitoring Item Monday, 10th November, 2014 meeting of the Executive, forwarded to Members under separate cover.

# Agenda No Item

# 4 <u>FINANCIAL PERFORMANCE MONITORING AS AT MONTH 6 2014/2015</u> (Pages 1 - 48)

Yours sincerely

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# BLACKPOOL COUNCIL REPORT of the DIRECTOR OF RESOURCES to the EXECUTIVE 10<sup>TH</sup> NOVEMBER 2014

# FINANCIAL PERFORMANCE MONITORING AS AT MONTH 6 2014/15

### 1. Introduction

1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 6 months of 2014/15, i.e. the period to September 2014, together with an outlook for the remainder of the year. The report is complemented with an assessment of progress to date against the Council's latest Capital Programme.

#### 2. Report Format

- 2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:
  - Appendix 3a Chief Executive
  - Appendix 3b Deputy Chief Executive
    - Appendix 3c Governance and Regulatory Services
  - Appendix 3c/d Area Forum and Ward Budgets
  - Appendix 3e
  - Appendix 3f Places
  - Appendix 3g
    - opendix 3g
       Strategic Leisure Assets

       opendix 3h
       Community and Environmental Services

- Resources

- Appendix 3h
  - Appendix 3i Adult Services
- Appendix 3j Children's Services
- Appendix 3k Public Health
- Appendix 3I Budgets Outside the Cash Limit

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue and capital outturns for 2014/15. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them. Also included is a graph which shows the monthly progress of cumulative net revenue expenditure against the approved budget.

2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book as restructured. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

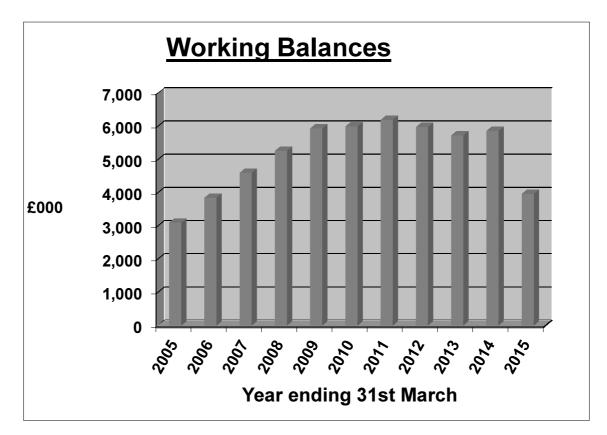
# 3. Directorates' Budget Performance

3.1 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 6 forecast overspend of £1,895k for 2014/15 are summarised below:-

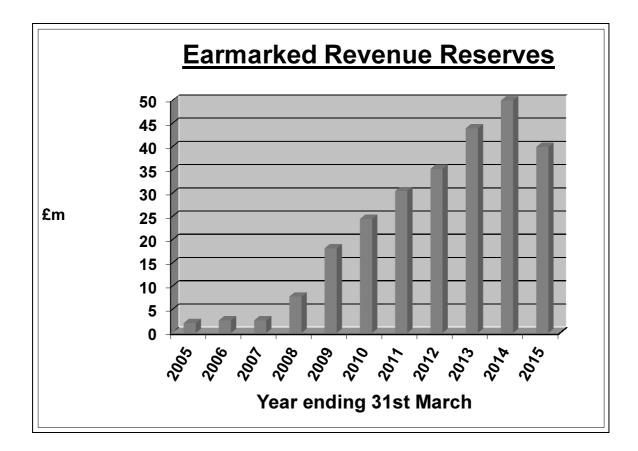
Directorate	Service	Forecast Variance £000
Children's Services	Within the £1,652k overspend Children's Social Care is forecast to overspend by £1,199k, particularly because the reduction in the number of Looked After Children is not meeting plan. There is a further imbalance between the reduced Education Services Grant and the commitments against it (£726k pressure). Overspends in Children's Safeguarding (£70k) and Local Services Support Grant (£82k) are offset by other savings within the directorate.	1,652
Adult Services	Adult Commissioning Placements are forecasting an overspend of £1,072k. Safeguarding is forecasting a £150k overspend following recent Deprivation of Liberty (DoL) cases, partially mitigated by £54k staff savings. More work is needed to identify recurrent savings in this directorate.	925
Community and Environmental Services	With Project 30 pressures being underwritten by Local Transport Plan funding, the remaining financial pressures are: Travel and Road Safety (£270k) which is awaiting management action, Building Services (£270k) which is being reviewed, Building Cleaning (£61k) where savings and Shelter income are lower than anticipated.	601
Contingencies / Reserves, Strategic Leisure Assets	A pressure of £238k is forecast. This is due to the following: an adjustment to reserves to cover the net 2013/14 overspend; Strategic Leisure Assets forecasting an overspend (£398k) due to vacant concession units & the funding of initiatives and the release of uncommitted Public Health funding (£300k) which has partially offset the pressures.	238
Governance and Regulatory Services	The Directorate's pressure of £125k has arisen in Cemeteries and Crematorium, which temporarily has reduced capacity.	125
Places	The Directorate's pressure of £96k mainly comprises £100k which is the remaining balance of the brought forward overspend by Visit Blackpool, for which a recovery plan is in place.	96
Resources	Property and Asset Management is forecasting a £215k pressure, particularly from legal costs, utilities and facilities income. Customer First is forecasting an overspend of £80k, Legal Services £89k and Accountancy £33k. These have been mitigated by other savings within the directorate.	20
2013/14 Service underspends	As per the Executive decision of 8 <sup>th</sup> September 2014 that underspending services (with the exception of Area Forum and Ward Budgets) totalling £462k be redirected to bolster working balances.	(462)
Area Forum and Ward Budgets	The forecast underspend of £500k is based on previous years' spend patterns.	(500)

Budgets Outside Cash Limit	Parking Services is £810k down on its income target. The Investment Portfolio will overspend by £63k as a consequence of the delay in demolishing the Syndicate building. Treasury Management has a £1,678k favourable position due to the continuing temporary windfall on low interest rates payable.	(800)
Total		1,895

3.2 The graph below shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:



3.3 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council's strong financial standing an equivalent graph to the above is shown below:



# 4. Directorate Budget Savings Performance

- 4.1 As at 30th September 2014 66% of the 2014/15 savings target has already been delivered. The full-year forecast predicts that 84% (66% last month) will be achieved by the year-end, which takes into account new in-year pressures and savings.
- 4.2 The full-year effect of the 2014/15 savings in 2015/16 amounts to 92% of the 2014/15 target. This excludes any in-year pressures/savings.

#### 5. Collection Rates

#### 5.1 Council Tax

At the end of month 6 the collection rate for Council Tax was 54.0%. This compares to 53.3% at the same point in 2013/14.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme, the target collection rate is 98% over a 5-year collection period.

#### 5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided.

At the end of month 6 the collection rate for those who have to pay Council Tax Reduction Scheme, either for the first time or in addition to a proportion of their Council Tax, is 37.0%. This compares to 38.1% at the same point in 2013/14.

There is a possibility that for 2014/15 the underlying rate of collection of Council Tax Reduction Scheme will be lower than 2013/14 due to accumulated arrears.

### 5.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1<sup>st</sup> April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 6 the collection rate for Business Rates was 51.0%. This compares to 54.0% at the same point in 2013/14.

From April 2014 Business Rate payers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay which has had an impact on the percentage collection rate when compared to 2013/14.

The actual Business Rate deficit for 2013/14 was  $\pounds 2.82m$ . The Council's share of this is  $\pounds 1.38m$  (49%) and provision for this was included in the 2013/14 revenue accounts.

### 6. Capital Monitoring Performance

- 6.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.
- 6.2 As at month 6 an overall nil variance on capital schemes is anticipated.

#### 7. Summary Cash Flow Statement

- 7.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2014/15.
- 7.2 During the first 6 months of the year the Council's net cashflow has resulted in a decrease in temporary borrowing due to the receipt of front-loaded Government Grants. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2014/15.

#### 8. Summary Balance Sheet

- 8.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 6. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.
- 8.2 Over the 6-month period there has been an increase in Property, Plant and Equipment of £13.5m and an increase in short-term borrowing of £5.0m, which in the main reflects the early receipt of capital grants. Page 5

# 9. Conclusion and Recommendations

- 9.1 Although an improvement upon month 5 position by £152k the Council is still predicting a significant deterioration in its financial standing in comparison with Budget. Working balances are estimated to fall by £1,895k against the budgeted position over the year. This fall is in the context of working balances at the start of the year of £5,869k, an erosion of 32.3%.
- 9.2 In response to the financial position the Director of Resources is holding regular meetings with individual Directors to discuss the robustness and integrity of current year budget forecasts; the plans in place to deliver an in-year breakeven position; specific directorate reserves & provisions and the 2015/16 budget-setting process that will integrate with the consultation programme that the Deputy Chief Executive is scheduling.
- 9.3 The Executive is asked:
  - i) To note the report; and
  - ii) To require the respective Directors and Director of Resources to continue to closely monitor and manage financial and operational performances, particularly in Children's Services, Adult Services, Parking Services and Community and Environmental Services; and
  - iii) To recommend the Finance and Audit Committee to continue to independently review the financial and operational performances of the services listed in ii).

Steve Thompson Director of Resources 23rd October 2014

# Revenue summary - budget, actual and forecast:

# BLACKPOOL COUNCIL

# FORECAST GENERAL FUND POSITION AS AT 31 MARCH 2015

### SUMMARY

		BUDGET		EXPENDITURE		VARIANCE	
				2 0 14/15			2013/14
PP.	GENERAL FUND NET REQUIREMENTS	ADJUSTED CASH LIMITED BUDGET	EXPENDITURE APR - SEPT	PROJECTED SPEND	FORECAST OUTTURN	F/CAST FULL YEAR VAR. (UNDER) / OVER	(UNDER)/OVE SPEND B/FWD
		£000	£000	£000	£000	£000	£000
8(e) 8(f) 8(g) 8(h) 8(i)	CHIEF EXECUTIVE DEP UTY CHIEF EXECUTIVE'S DIRECTORATE GOVERNANCE & REGULATORY SERVICES AREA FORUM & WARD BUDGETS RESOURCES PLACES STRATEGIC LEISURE ASSETS COMM UNITY & ENVIRONM ENTAL SERVICES ADULT SERVICES CHILD REN'S SERVICES	509 62 1,127 1,067 4,039 10,385 1,242 46,074 46,191 38,504	214 3,561 241 257 (183) 3,374 465 5,576 17,094 7,522	295 (3,499) 1,011 3,10 4,242 7,107 1,175 4,1099 30,022 32,634	509 62 1252 567 4,059 10,481 1640 46,675 47,116 40,156	- 125 (500) 20 96 398 601 925 1652	- - (639) - 279 - - 81
(j)	PUBLIC HEALTH	- 38,504	201	32,634 (201)	40,156	1,652	-
(k) (l)	BUDGETS OUTSIDE THE CASH LIM IT	- 18.976	7.033	(201) 11.143	- 18.176	- (800)	-
	CAPITAL CHARGES NET COST OF SERVICES:	(27,959) <b>14 0 , 2 17</b>	(13,979) <b>31,376</b>	(13,980) <b>111,358</b>	(27,959) <b>142,734</b>	- 2,517	. (279)
	CONTRIBUTIONS: - TO / (FROM) RESERVES - 2013/14 SERVICE UNDERSPENDS - RENEWALS AND REPAIRS RESERVE - REVENUE CONSEQUENCES OF CAPITAL CONTINGENCIES NWREGIONAL FLOOD DEFENCE LEVY	(279) - - 150 905 65	(1089)	(139) (462) - 150 1694 65	(139) (462) - 150 605 65	140 (462) - - (300) -	
	CONTRIBUTIONS, etc.	841	(1,089)	1,308	2 19	(622)	
	MET FROM PUBLIC FUNDS	14 1,0 5 8	30,287	112,666	142,953	1,895	
	ADDED TO/(TAKEN FROM) BALANCES	-	-	(1,895)	(1,895)	(1895)	
	NET REQUIREMENT AFTER WORKING BALANCES	14 1,0 5 8	30,287	110,771	14 1.0 5 8		

GENERAL BALANCES AS AT 1st APRIL 2014 PER AUDITED STATEMENT OF ACCOUNTS 2013/14	5,869
In-year (reduction in) / addition to General Fund Working Balances	(1,895)
ESTIMATED UNEARMARKED WORKING BALANCES AS AT 31st MARCH 2015	3,974

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# **Blackpool Council**

# Schedule of Service forecast annual overspendings over the last 12 months

Service	Audit Committee Report	Oct 2013 £000	Nov 2013 £000	Dec 2013 £000	Jan 2014 £000	Feb 2014 £000	Mar 2014 £000	Apr 2014 £000	May 2014 £000	Jun 2014 £000	July 2014 £000	Aug 2014 £000	Sept 2014 £000
Children's Social Care	18/04/13	1,796	2,127	2,127	2,035	1,962	1,962		896	932	1,055	1,220	1,199
Adult Commissioning Placements		910	906	974	996	940	940		1,620	1,218	1,076	1,085	1,072
Education Services Grant		260	260	260	240	237	237		763	688	713	726	726
Strategic Leisure Assets		3,295	3,295	3,295	3,299	2,765	2,765		2,765	2,765	2,765	2,765	398
Travel & Road Safety (Transportation)									389	352	352	317	270
Building Services		200	150	150	98				183	192	192	242	270
Property & Asset Management		183				155	155		240	162	148	148	215
Cemeteries & Crematorium									91	125	125	125	125
Visitor Economy (Visit Blackpool / Marketing compan	y)		288	288	300	309	309		100	114	104	115	96
Adult Safeguarding									450	346	341	94	96
Legal Services									95	103		81	89
ocal Services Support Grant - Children's									82	82	82	82	82
Customer First									78	83	87	83	80
Children's Safeguarding									92		75	91	
Building Cleaning (Property & Facilities Management	)					143	143		125	131	131		
Highways (Neighbourhood - Engineering)					303				588	101			
Community Early Help for Children and Families						4.47	4.47		253	191			
Local Welfare Assistance Scheme						147	147						
Beach Patrol					40.0	89	89						
Dedicated Schools Grant		101		110	499								
Learning, Access and Inclusion		101	94	113									
Sub Total		6,745	7,120	7,207	7,770	6,747	6,747	-	8,810	7,484	7,246	7,174	4,718
Other General Fund (under) / overspends		(5,748)	(6,134)	(6,300)	(6,815)	(7,718)	(7,718)	-	(4,485)	(4,375)	(4,408)	(5,127)	(2,823)
Total		997	986	907	955	(971)	(971)	-	4,325	3,109	2,838	2,047	1,895

Notes:

1. The Executive of 11th February 2004 approved a process whereby services which trip a ceiling for overspending against budget of £75,000 or 1.5% of net budget where the controllable budget exceeds £5m are required to be highlighted within this monthly budgetary control report. They are required to develop and submit a recovery plan over a period not exceeding 3 years which is to be approved by the respective Portfolio Holder. The services tripping this threshold are listed above together with their respective financial performance over a 12-month rolling basis for comparison of progress being made.

2. The Strategic Leisure Assets overspend at month 6 reflects the in-year position.

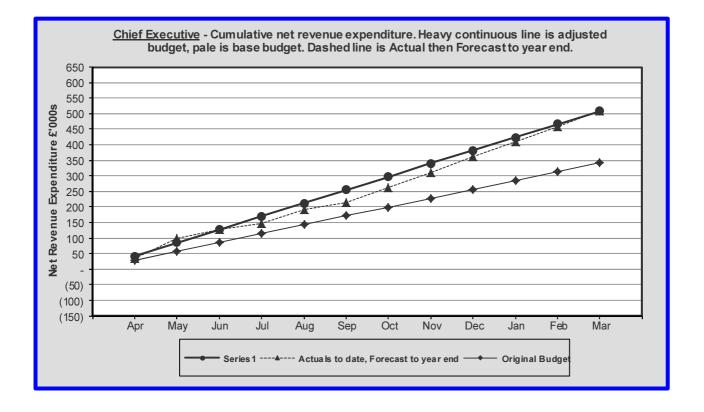
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# **Blackpool Council - Chief Executive**

## Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE				
		2014/15							
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL		(UNDER)/OVER		
	CASH LIMITED	APR - SEP	SPEND	OUTTURN	YEAR VAR.		SPEND B/FWD		
	BUDGET			(	UNDER) / OVE	2			
	£000	£000	£000	£000	£000		£000		
NET EXPENDITURE									
CHIEF EXECUTIVE	509	214	295	509	-		-		
TOTALS	509	2 14	295	509	-		-		

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

The Revenue summary (above) lists the outturn projection for the service against its respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

The department is forecasting a break even position for 2014/15.

Budget Holder - Mr N Jack, Chief Executive

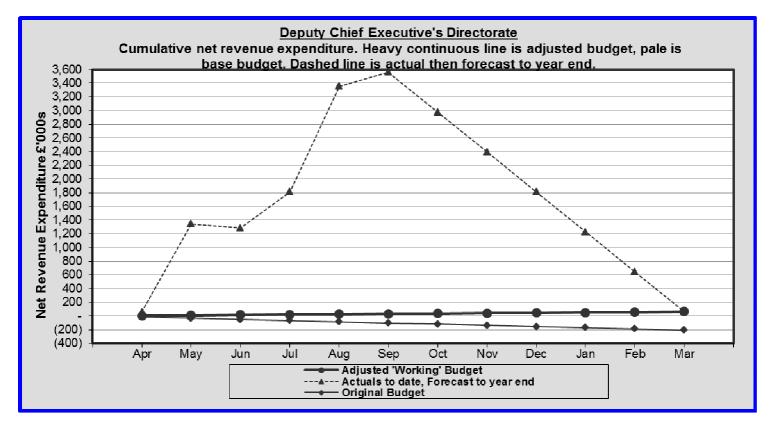
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# **Blackpool Council – Deputy Chief Executive's Directorate**

# Revenue summary - budget, actual and forecast:

	BUDGET		VARIANCE			
			2 0 14/ 15			2 0 13 / 14
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
DEPUTY CHIEF EXECUTIVE'S						
DIRECTORATE						
NET EXPENDITURE						
HUMAN RESOURCES,	(25)	2,143	(2,168)	(25)	-	-
COMMUNICATION & ENGAGEMENT						
ICT	87	1.418	(1,331)	87		
	07	1,410	(1,001)	07	-	-
TOTALS	62	3,561	(3,499)	62	-	-

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary lists the outturn projection for the Directorate against its currently approved revenue budget. The forecast outturn is based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service

### Human Resources, Communication & Engagement

After 6 months of the financial year the Human Resources, Communication & Engagement divisions are forecasting a breakeven position for the year. The department are holding vacancies as they arise which will help to meet the 2015/16 savings requirements, and are looking at various "invest to save" opportunities to help meet savings targets going forward.

The service is forecast to meet its savings requirement in 2014/15.

# Information and Communication Technology

After 6 months of the financial year the Information and Communication Technology division is forecasting a breakeven position for the year.

The service is forecast to meet its savings requirement in 2014/15.

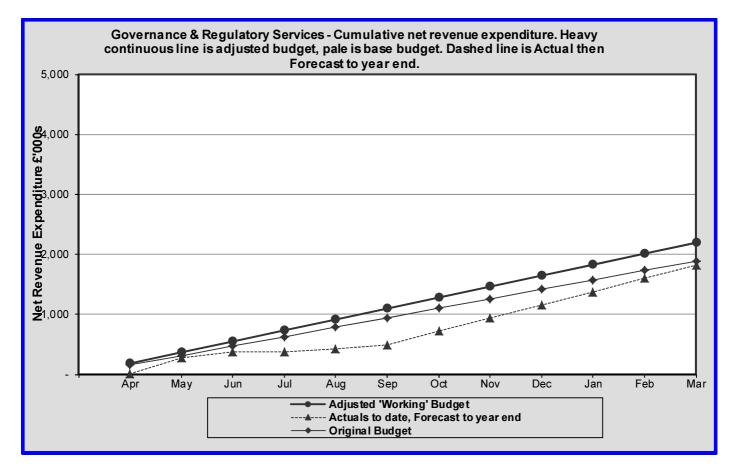
Budget Holder - Mrs C McKeogh, Deputy Chief Executive - Deputy Chief Executive's Directorate

# **Blackpool Council – Governance and Regulatory Services**

#### BUDGET EXPENDITURE VARIANCE 2014/15 2013/14 (UNDER)/OVER FUNCTIONS OF THE SERVICE ADJUSTED EXPENDITURE PROJECTED FORECAST F/CAST FULL SPEND YEAR VAR. CASH LIMITED APR - SEPT OUTTURN SPEND B/FWD UNDER) / OVER BUDGET £000 £000 £000 £000 £000 £000 GOVERNANCE & REGULATORY SERVICES NET EXPENDITURE GOVERNANCE & REGULATORY SERVICES 2,320 942 1,378 2,320 LICENSING (379) (295) (84) (379) CEMETERIES & CREMATORIUM 125 (814) (406) (283) (689) GOVERNANCE & REGULATORY SERVICES 241 1.0 11 1.252 125 1.127 ARFA FORUM SAND WARDS 257 310 567 (500) 1.067 (639) TOTALS 498 1,8 19 (639) 2,194 1,321 (375)

# Revenue summary - budget, actual and forecast:

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

#### **Directorate Summary**

• The Revenue summary on the previous page lists the outturn projection for Governance & Regulatory Services against its currently approved, revenue budget. The adjusted budget includes the approved 2013/14 underspend carried forward. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

#### **Governance and Regulatory Services**

- Governance and Regulatory Services are forecasting a breakeven position for 2014/15. Pressures are anticipated in the Coroners and Mortuary Service due to changes in the way the Coroner operates following the implementation of the Coroners Act 2009 (which came into force on 1 July 2013) and the consequential demands on the service.
- Licensing is forecasting a breakeven position for 2014/15.
- Cemeteries and Crematorium are forecasting a pressure of £125k due to the delays in the completion of the remedial works at the Crematorium. This has reduced the capacity of the service and it is anticipated that all three cremators will be fully operational during October 2014 and the abatement equipment by February 2015. The income projections will be reviewed in future periods.
- Area Forums and Wards are forecasting a £500k underspend for 2014/15 based on previous spend patterns.

Budget Holder - Mr M Towers, Director of Governance and Regulatory Services.

# Appendix 3 (d)

## Blackpool Council Area Forum and Ward Budgets 2014/2015 Month 6

Area Forum	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2014-15 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2014-15 Budget
Sandhurst Area Forum							
BC2008	5	5	0	4	£36,230.27	£17,750.00	£18,480.27
Beacon Area Forum							
BC2009	3	3	0	1	£37,743.46	£5,850.00	£31,893.46
The Gateway Area Forum							
BC2010	8	8	0	7	£37,817.52	£6,940.00	£30,877.52
Parklands Area Forum							
BC2011	9	9	0	6	£25,464.89	£17,320.00	£8,144.89
Revoe Area Forum							
BC2012	7	7	0	6	£37,176.28	£18,874.00	£18,302.28
Cherry Tree Area Forum							
BC2013	7	7	0	4	£40,370.86	£21,408.58	£18,962.28
South Shore Area Forum							
BC2014	5	5	0	4	£31,072.94	£14,178.94	£16,894.00
Area Forum Totals	44	44	0	32	£245,876.22	£102,321.52	£143,554.70

Wards

Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2014-15 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2014-15 Budget
Anchorsholme Ward BC1001	Cllr. Galley Cllr. Williams	4	4	0	4	£36,374.95	£9,926.00	£26,448.95
Bispham Ward	Clir. Clapham	4	4	U	4	130,374.95	19,926.00	120,440.95
BC1002	Clir. H Mitchell	7	7	0	5	£15,457.57	£8,911.05	£6,546.52
Bloomfield Ward	Cllr. Cain					,	,	· · · ·
BC1003	Clir. Jones	8	8	0	6	£42,586.48	£10,412.52	£32,173.96
Brunswick Ward	Clir. Blackburn							
BC1004	Clir. G Coleman	5	5	0	5	£25,232.99	£6,450.44	£18,782.55
Claremont Ward	Clir. I Taylor	_		_	_			
BC1005 Clifton Ward	Clir. Mrs Taylor	9	9	0	5	£43,537.95	£25,900.83	£17,637.12
BC1006	Clir. Hutton Clir. L Taylor	5	5	0	4	607 447 00	£7,175.00	C40 072 00
Greenlands Ward	Clir. L Taylor Clir. Ryan	5	5	U	4	£27,147.09	£7,175.00	£19,972.09
BC1007	Clir. Ryan Clir. Wright	7	7	0	5	£45,841.90	£6,224.90	£39,617.00
Hawes Side Ward	Clir. Mrs Jackson	,	,	0	5	240,041.00	20,224.30	200,011.00
BC1008	Clir. Mrs Haynes	11	11	0	9	£28,957.02	£24,544.00	£4,413.02
Highfield Ward	Clir. Mrs Henderson MBE			Ť	, , , , , , , , , , , , , , , , , , ,	220,001102		21,110102
BC1009	Clir. Hunter	3	3	0	3	£36,934.68	£1,615.00	£35,319.68
Ingthorpe Ward	Clir. Cross							
BC1010	Clir. Rowson	5	5	0	5	£54,455.53	£29,311.44	£25,144.09
Layton Ward	Clir. Mrs Benson							
BC1011	Cllr. M Mitchell	7	7	0	6	£34,798.90	£20,475.92	£14,322.98
Marton Ward	Clir. D Coleman							
BC1012	Clir. Elmes	3	3	0	1	£32,303.91	£9,191.83	£23,112.08
Norbreck Ward	Clir. Callow							
BC1013 Park Ward	Clir. Mrs Callow	4	4	0	3	£37,695.41	£22,350.00	£15,345.41
BC1014	Clir. Campbell Clir. Doherty	6	6	0	5	£45,090.58	£8,014.39	£37,076.19
Squires Gate Ward	Clir. Cox	0	0	U	J	£45,090.58	20,014.35	£37,070.19
BC1015	Clir. Green	5	5	0	4	£58,466.91	£27,260.00	£31,206.91
Stanley Ward	Clir. Evans	, , , , , , , , , , , , , , , , , , ,	•	•	•	200,400.01	221,200.00	201,200.01
BC1016	Cllr. Stansfield	2	2	0	1	£47,901.81	£5,020.00	£42,881.81
Talbot Ward	Clir. I Coleman							
BC1017	Cllr. Smith	5	5	0	3	£26,479.31	£9,638.01	£16,841.30
Tyldesley Ward	Clir. Collett							
BC1018	Cllr. Matthews	6	6	0	5	£62,389.82	£45,671.60	£16,718.22
Victoria Ward	Clir. Jackson							
BC1019	Clir. Owen	8	8	0	3	£42,229.04	£17,775.00	£24,454.04
Warbreck Ward	Clir. Brown	_		_				
BC1020 Waterloo Ward	Clir. Mrs Delves	9	9	0	2	£58,343.64	£21,624.90	£36,718.74
BC1021	Cllr. O'Hara Cllr. Robertson BEM	7	7	0	5	£29,397.22	£8,350.00	£21,047.22
BCT021	CIIF. Robertson BEM	1	1	U	5	129,397.22	20,350.00	121,047.22
	Ward Totals	126	126	0	89	£831,622.71	£325,842.83	£505,779.88
	Unallocated Budget	-	-	-	-	£34,001.07	£0.00	£34,001.07
	Income Budget	-	-	-	-	-£45,000.00	£0.00	-£45,000.00
	Area Forum & Ward Totals	170	170	0	121	£1,066,500.00	£428,164.35	£638,335.65

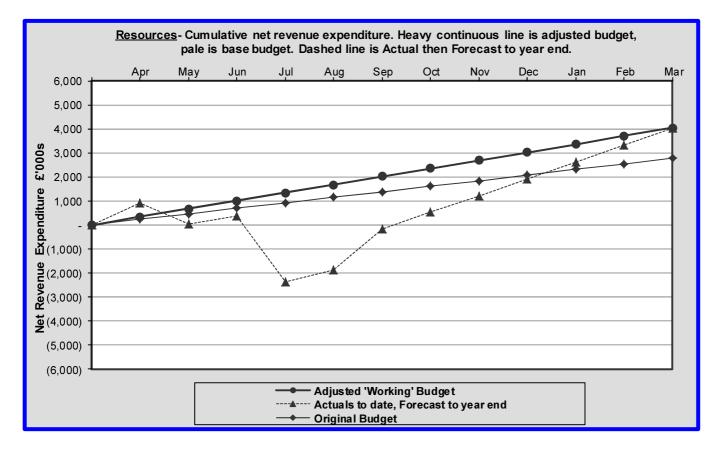
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# **Blackpool Council - Resources**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2014/15			2013/14
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET			(	UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & DEVELOPMENT	65	39	(103)	(64)	(129)	
REVENUES, BENEFITS & TRANSACTIONAL	(656)	(2,661)	1,754	(907)	(251)	
LEGAL SERVICES	(6)	658	(575)	83	89	
CUSTOM ER FIRST	(406)	423	(749)	(326)	80	
ACCOUNTANCY	(211)	624	(802)	(178)	33	
RISK SERVICES	24	203	(196)	7	(17)	
PROPERTY & ASSET MANAGEMENT	5,229	531	4,913	5,444	215	
TOTALS	4,039	(183)	4,242	4,059	20	-

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

#### **Directorate Summary**

• The Revenue summary on the previous page lists the outturn projection for each individual service within Resources against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

#### **Procurement and Development**

• The favourable variance of £129k is due to efficiency savings, one-off staff savings and un-programmed income generation streams which will be achieved in-year.

### **Revenues, Benefits and Transactional Services**

• The service is forecast to meet its savings requirement in 2014/15. This service projects a £251k favourable position in 2014/15. Additional income has been received in-year from the Department for Work and Pensions (DWP) and Department for Communities and Local Government (DCLG) for welfare reform and implementation of the Council Tax Reduction Scheme (CTRS). This extra income is to provide the funding to assist Councils in their statutory duty to administer and process extra Housing Benefit/Council Tax Benefit (HB/CTB) workload during the economic downturn, implementation of welfare reforms and implementation of Council Tax Reduction Scheme.

This additional funding has been used in part for software changes, process changes, additional staff and equipment due to the increased caseload. The head of service is managing this extra workload by using existing employees and overtime with some filling of posts on a temporary basis.

• The Local Discretionary Support Scheme is forecast to break even in-year.

#### Legal Services

• Legal Services is forecasting an £89k overspend for 2014/15, which is partially due to pressures on staffing costs as a result of some increased salaries during 2012/13 due to the pay review process. Pressures are also forecast on computer licence costs relating to the Iken system, the Techniforce system contract exit fee and postage costs.

# **Customer First**

• Customer First is forecasting a £80k pressure in 2014/15. The majority of this pressure falls within the staffing budget due to the need to keep as many staff as possible answering the phones and the extra duties involved while staff are migrating to Bickerstaffe House. It is hoped that some income will be received in year to mitigate some of these costs.

#### Accountancy

• Accountancy is forecasting a £33k overspend position at month 6. This pressure is mainly due to income levels been lower than expected in 2014/15.

### **Risk Services**

• Risk Services is forecasting £17k underspend position due to employee costs relating to temporary staffing being off-set by income generation and a staff saving within investigations.

# **Property and Asset Management**

• Property and Asset Management is forecasting an overspend of £215k. The overspend has increased from month 5 due to legal payments, and increasing pressure on the leisure centre buildings.

### Summary of the revenue forecast

After six months of the financial year, Resources is forecasting a £20k budget pressure. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

Budget Holder - Mr S Thompson, Director of Resources.

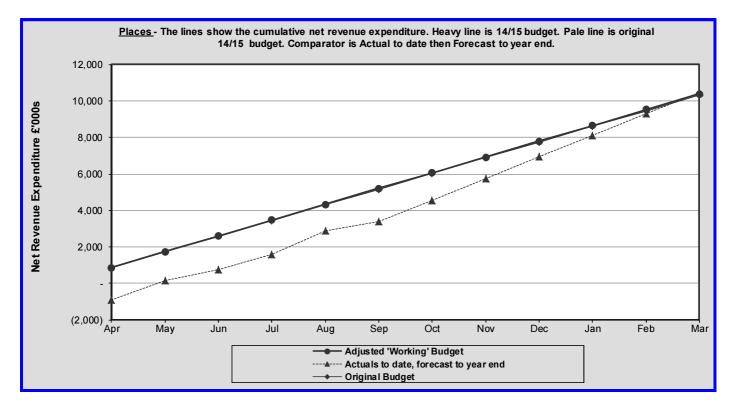
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# **Blackpool Council - Places**

# Revenue summary - budget, actual and forecast:

	BUDGET	BUDGET EXPENDITURE VARIANCE							
		2014/15							
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER			
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD			
	BUDGET				(UNDER) / OVER				
-	£000	£000	£000	£000	£000	£000			
PLACES									
	74.0	400	570	740					
	712	133	579	712	-	070			
VISITOR ECONOMY	5,705	2,318	3,483	5,801	96	279			
ARTS & HERITAGE	528	(673)	1,201	528					
LIBRARY SERVICES	2,194	794	1,400	2,194	-				
HOUSING	681	408	273	681	-				
PLANNING	410	248	162	410	-				
TRANSPORT POLICY	155	146	9	155	-				
TOTALS	10,385	3,374	7,107	10,481	96	279			

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

#### **Directorate Summary**

• The Revenue summary above lists the outturn projection for each individual service within the Places directorate against their respective, currently approved, revenue budget. The adjusted Budget includes the approved 2013/14 overspend carried forward. The forecast outturn of £96k overspend is based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

# Appendix 3 (f)

• The Places Directorate is newly constituted following the recent Council restructure, and comprises elements of the old Regeneration, Tourism and Culture department, Housing, Planning, Transport Policy and Beach Patrol from the former Built Environment department, and Corporate Print Services, inherited from the former Leisure and Operational Services department. This month Security and CCTV services have also moved in to the Places Directorate which has had the effect of lowering the overspend.

# **Visitor Economy**

- Visitor Economy comprises: Illuminations, Visit Blackpool, Partnerships and Business Development, Beach Patrol, Corporate Print Services, Community Safety, CCTV and Security.
- The £96k overspend is made up of a £16k overspend in Beach Patrol due to staff overtime and equipment spend (this has increased since month 5 due to spend on equipment), a £20k underspend in Security (due to additional income) and £100k is the remaining balance of 2013/14 overspend in Visit Blackpool. A recovery plan is already in place to address this overspend. In month 5, Corporate Print Services had a predicted overspend of £6k; this service is now expected to breakeven due to reducing expenditure on materials.

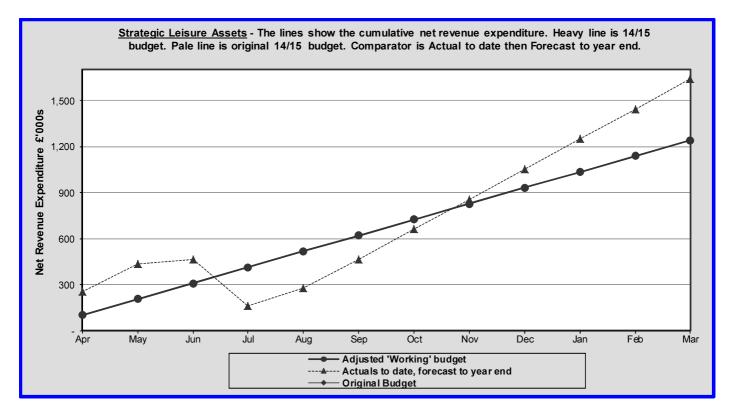
Budget Holder - Mr A Cavill, Director of Place

# Blackpool Council – Strategic Leisure Assets

# Revenue summary - budget, actual and forecast:

	BUDGET	BUDGET EXPENDITURE VARIANCE								
		2014/15								
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL		(UNDER)/OVER			
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.		SPEND B/FWD			
	BUDGET				(UNDER) / OVER					
	£000	£000	£000	£000	£000		£000			
STRATEGIC LEISURE ASSETS										
STRATEGIC LEISURE ASSETS	1,242	465	1,175	1,640	398		-			
TOTALS	1,242	465	1,175	1,640	398		-			

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

# **Directorate Summary**

• The Revenue summary above lists the 2014/15 outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service.

# Key Issues

The Leisure Asset portfolio financial position is £0.4m. There are a number of facets to the variance including items such as vacant concession units and the funding of initiatives.

The service is performing within its recovery plan.

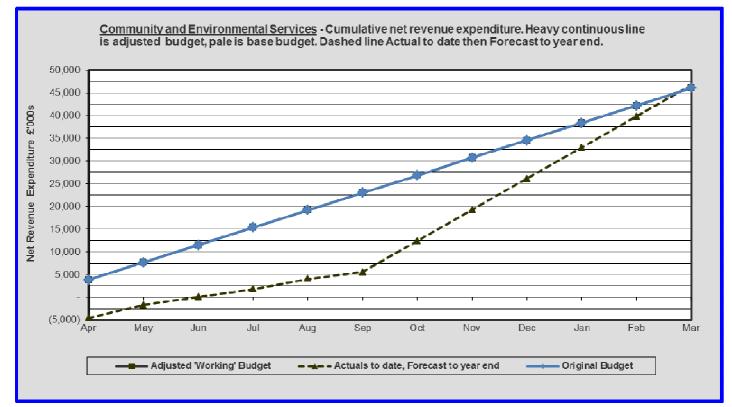
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# **Blackpool Council – Community and Environmental Services**

# Revenue summary - budget, actual and forecast:

	BUDGET					
		2013/14				
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUILDING SERVICES	364	567	67	634	270	
BUILDING CLEANING	(121)	46	(106)	(60)	61	
CONVENIENCES	1,031	339	692	1,031	-	
CAPITAL PROJECTS	1	143	(142)	1	-	
HIGHWAYS	15,271	2,016	13,255	15,271	-	
TRANSPORT	518	(536)	1,054	518	-	
STREET LIGHT PFI & COASTAL PARTNERSHIP	4,082	163	3,919	4,082	-	
ENFORCEMENT AND QUALITY STANDARDS	1,464	99	1,365	1,464	-	
СЛМП	72	73	(1)	72	-	
INTEGRATED TRANSPORT SERVICES	126	183	(57)	126	-	
TRAVEL AND ROAD SAFETY	81	180	171	351	270	
WASTEMANAGEMENT	15,569	959	14,610	15,569	-	
STREET CLEANSING AND LEAF	2,819	1,370	1,449	2,819	-	
PARKS	1,757	291	1,466	1,757	-	
CATERING SERVICES	292	(455)	747	292	-	
LEISURE FACILITIES & SPORT DEVELOPMENT	1,103	(84)	1,187	1,103	-	
BUSINESS SERVICES	1,645	222	1,423	1,645	-	
TOTALS	46,074	5,576	41,099	46,675	601	-

# Directorate revenue summary graph - budget, actual and forecast



# <u>Commentary on the key issues:</u>

#### **Community and Environmental Services - Department Summary**

Community and Environmental Services is a new Directorate. The Directorate is constituted from the majority of services that were in Leisure and Operational Services and has inherited services from Neighbourhoods, Transportation and Quality from Built Environment.

The Revenue summary on the previous page lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service

Building Services is a trading account and is not meeting its target for Day to Day income. The service has reduced core staffing to reduce overheads and a there is a formal review of the service and its viability going forward. The current position has worsened by £28k to £270k.

Building Cleaning has a pressure of  $\pounds 61k$ . The service has a CSR target of  $\pounds 100k$  in relation to the drop from 5 to 3 days cleaning and building closures. Although more savings have been identified, these savings have not materialised to the level anticipated in the CSR.  $\pounds 25k$  of this pressure is in relation to Shelter income.

A pressure of £565k within Highways as a result of Prudential borrowing costs associated with Project 30 has been offset, in part, by scheme income and it is anticipated that the remaining pressure will be offset by LTP monies.

Travel and Road Safety's position has improved by £47k to £270k as additional savings are sought to offset previously agreed CSR savings. The main component of this pressure is a proposed CSR saving no longer deemed achievable and where no replacement saving has yet been identified.

Catering has improved by £28k to a break even position in Period 6.

#### **Conclusion – Community and Environmental Services financial position**

Community and Environmental Services' position has improved by £47k since period 5 and is currently forecasting a position of £601k pressure due to income pressures on Building Services, CSR pressures on Building Cleaning and Travel and Road Safety.

#### Budget Holder - Mr. J. Blackledge, Director of Community and Environmental Services

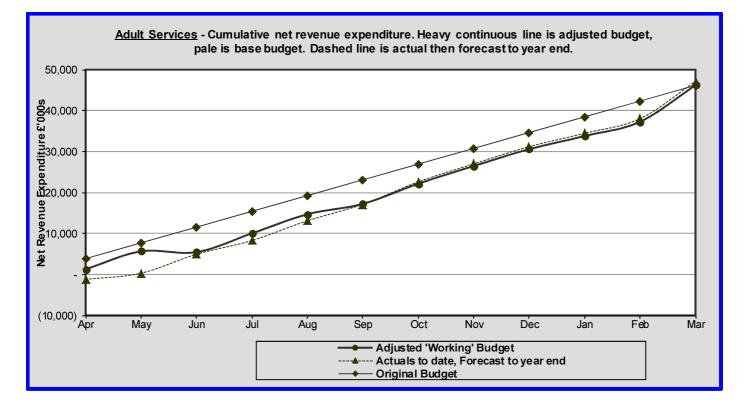
# Appendix 3 (i)

# **Blackpool Council - Adult Services**

# Revenue summary - budget, actual and forecast:

	BUDGET	E	VARIANCE						
		2014/15							
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER			
	CASH LIMITED	APR - SEP	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD			
	BUDGET				(UNDER) / OVER				
	£000	£000	£000	£000	£000	£000			
ADULT SERVICES DEPARTMENT									
ADULT SOCIAL CARE	5,455	2,041	3,381	5,422	(33)	-			
CARE & SUPPORT	9,464	3,234	6,106	9,340	(124)	-			
COMMISSIONING, CONTRACTS & SYSTEMS DEV	1,379	89	1,245	1,334	(45)	-			
ADULT COMMISSIONING PLACEMENTS	26,174	9,976	17,270	27,246	1,072	81			
ADULT SAFEGUARDING	194	(372)	662	290	96	-			
BUSINESS SUPPORT & RESOURCES	3,525	2,126	1,358	3,484	(41)	-			
TOTALS	46,191	17,094	30,022	47,116	925	81			

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

#### **Directorate Summary – basis**

• The Revenue summary on the first page of this appendix lists the latest outturn projection for each individual service within the Adult Services against their respective, currently approved revenue budget. The adjusted budget includes the approved 2013/14 overspend carried forward. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

#### Adult Commissioning Placements (Social Care Packages)

- The Adult Commissioning Placements division is currently forecasting a £1,072k overspend. The budget in this area was reduced by £2.5m in 2013/14, following the Priority Led Budgeting process (PLB), with the aim to realise further savings from the extension of the Review Team Plus work. This team ensures there is a stricter adherence to the eligibility criteria whilst also ensuring client needs are met but in a different way. Once high cost packages had been reviewed it became increasingly evident that further savings would not be achieved based on care needs. However, the further integration of Health and Social Care services have released additional cost savings, budget right sizing around Ordinary Residence and Fairer Charging income has reduced the recurrent budget gap to £717k. 2014/15 demand increases were not funded via the Cash Limit, therefore the total recurrent gap is currently c£1.6m. One-off savings relating to the release of the Adults bad debt provision and review of the balance sheet have reduced this down to £1.072m in year.
- It should be noted that the forecast outturn within the Adults Commissioning Placements Division is based on trend analysis using invoiced amounts drawn from the financial ledger. A system called Frameworki is currently being implemented and will incorporate financial data in phase 2 of the development which should provide improved forecasting in the future.

#### Safeguarding

• Following recent Deprivation of Liberty (DoLs) case law this Division is forecasting a £150k over spend as a result of additional legal and staffing costs, this has been offset slightly by the removal of a senior management post.

#### Summary of the Adult Services financial position

As at the end of September 2014 the Adult Services Directorate is forecasting an overall overspend of £925k for the financial year to March 2015.

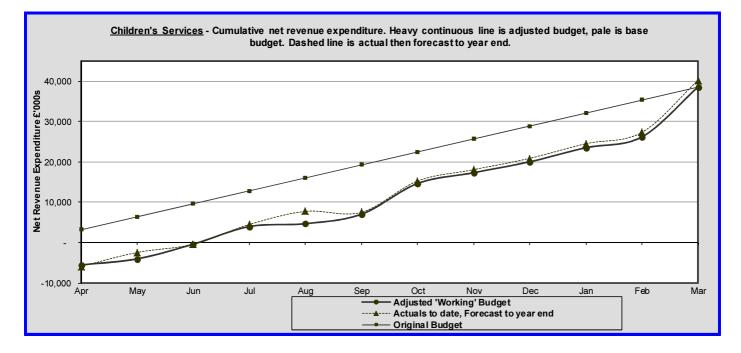
#### Budget Holder – K Smith, Director of Adult Services

# **Blackpool Council – Children's Services**

# Revenue summary - budget, actual and forecast:

	BUDGET					
		2013/14				
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
CHILDREN'S SERVICES						
NET EXPENDITURE						
NETEXPENDITORE						
LOCAL SCHOOLS BUDGET - ISB	35,435	21,071	14,364	35,435	-	-
LOCAL SCHOOLS BUDGET - NON DELEGATED	550	255	295	550	-	-
LEARNING & SCHOOLS	20,436	7,464	13,186	20,650	214	-
COMMUNITY EARLY HELP FOR CHILDREN AND FAMILIES	302	126	176	302	-	-
CHILDREN'S SOCIAL CARE	98	49	49	98	-	-
DEDICATED SCHOOL GRANT	(57,821)	(33,800)	(24,021)	(57,821)	-	-
CARRY FORWARD OF DSG	-	-	(214)	(214)	(214)	-
TOTAL DSG FUNDED SERVICES	(1,000)	(4,835)	3,835	(1,000)	-	-
CHILDRENS SERVICES DEPRECIATION	5,303	-	5,303	5,303	-	-
LEARNING & SCHOOLS	4,637	873	3,484	4,357	(280)	-
COMMUNITY EARLY HELP FOR CHILDREN AND FAMILIES	5,535	(210)	5,600	5,390	(145)	-
CHILDREN'S SOCIAL CARE	25,220	12,144	14,275	26,419	1,199	-
CHILDRENS SAFEGUARDING	977	331	716	1,047	70	-
LOCAL SERVICES SUPPORT GRANT	(118)	-	(36)	(36)	82	-
EDUCATION SERVICES GRANT	(2,050)	(781)	(543)	(1,324)	726	-
TOTAL COUNCIL FUNDED SERVICES	39,504	12,357	28,799	4 1, 15 6	1,652	-
TOTAL CHILDREN'S SERVICES	38,504	7,522	32,634	40,156	1,652	-

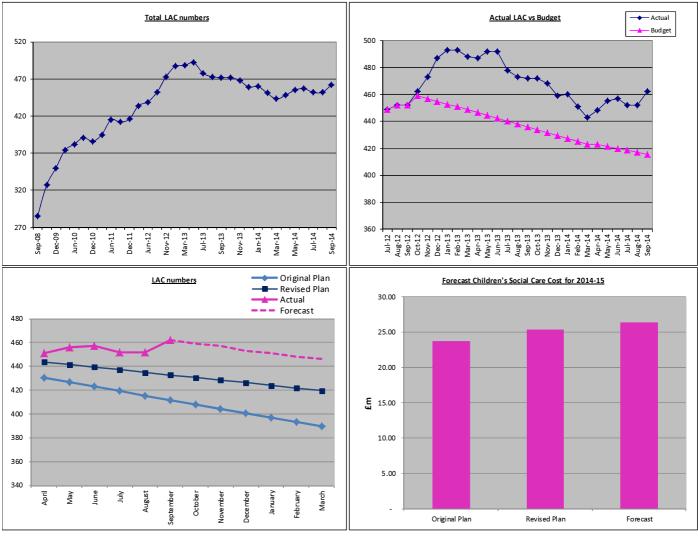
# Directorate revenue summary graph - budget, actual and forecast:



Childrens Social Care Trends
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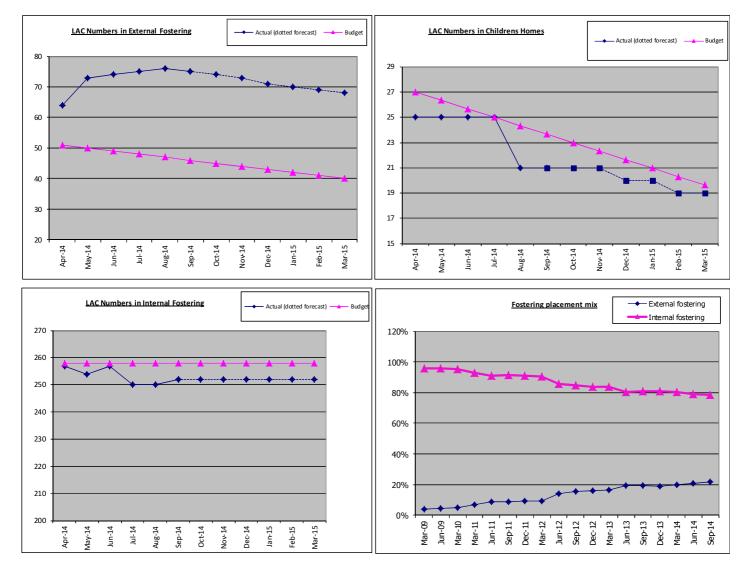
			External F	lacements			Total Internal Fostering			ing	Total LAC		
Date		Fostering			Residential								Numbers
bute	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	No.
Dec-08	8.67	411	47,453	27.50	2,624	95,423	36.17	3,035	83,926	no data	no data	no data	285
Mar-09	8.77	403	45,979	28.07	2,772	98,747	36.84	3,175	86,186	208.91	2,510	12,015	323
Jul-09	12.10	466	38,549	40.85	4,290	105,007	52.96	4,757	89,820	no data	no data	no data	334
Mar-10	13.35	513	38,445	39.02	4,295	110,083	52.37	4,809	91,824	263.88	2,889	10,946	374
Jun-10	20.43	765	37,428	34.20	3,473	101,534	54.63	4,237	77,563	304.83	3,357	11,012	382
Mar-11	22.69	860	37,912	36.73	3,536	96,272	59.42	4,396	73,983	303.23	3 <i>,</i> 329	10,977	395
Jun-11	29.54	1,108	37,508	33.62	3,430	102,023	63.16	4,538	71,849	303.23	3,329	10,977	395
Sep-11	30.35	1,129	37,191	33.90	3,457	101,982	64.25	4,586	71,376	316.95	3 <i>,</i> 527	11,128	412
Dec-11	31.91	1,184	37,118	35.16	3,580	101,808	67.07	4,764	71,031	312.85	3,496	11,175	416
Mar-12	32.68	1,223	37,424	34.27	3,488	101,780	66.95	4,711	70,366	315.07	3 <i>,</i> 507	11,131	434
Jun-12	49.27	1,816	36,858	36.47	3,710	101,727	85.07	5,526	64,958	296.18	3,480	11,750	439
Sep-12	53.37	1,903	35,657	36.70	4,264	116,185	90.07	6,167	68,469	290.42	3,345	11,518	452
Dec-12	55.80	1,987	35,611	38.08	4,498	118,121	93.88	6,485	69,080	290.55	3,372	11,606	487
Mar-13	57.36	2,028	35,355	38.89	4,645	119,447	96.25	6,673	69,330	291.27	3,377	11,594	488
Jun-13	71.93	2,604	36,202	30.01	3,349	111,596	101.94	5,953	58,400	298.00	3,542	11,887	492
Sep-13	70.51	2,515	35,667	29.05	3,240	111,523	99.56	5,754	57,801	293.58	3,496	11,908	472
Dec-13	68.22	2,494	36,560	29.02	3,398	117,073	97.24	5,892	60,592	292.11	3,455	11,828	459
Jan-14	71.80	2,487	34,633	29.09	3,415	117,399	100.89	5,902	58,499	298.94	3,481	11,646	460
Feb-14	71.50	2,486	34,772	29.68	3,504	118,067	101.19	5,991	59,206	298.48	3,506	11,747	451
Mar-14	72.82	2,480	34,058	29.76	3,525	118,473	102.57	6,005	58,547	295.49	3,474	11,757	443
Apr-14	60.43	2,276	37,663	24.00	2,599	108,277	84.44	4,875	57,737	257.30	3,255	12,650	448
May-14	68.77	2,576	37,454	25.58	2,543	99,418	94.35	5,118	54,251	258.00	3,405	13,197	455
Jun-14	70.35	2,527	35,928	24.74	2,537	102,561	95.09	5,065	53,265	266.65	3,422	12,833	457
Jul-14	70.53	2,530	35,873	25.23	2,734	108,377	95.76	5,264	54,977	256.87	3,229	12,571	452
Aug-14	68.47	2,528	36,915	23.01	2,733	118,770	91.49	5,261	57,506	259.31	3,287	12,674	452
Sep-14	69.41	2,614	37,655	23.09	2,799	121,210	92.50	5,412	58,513	258.39	3,248	12,570	462

Note: The variance between the total number of Looked After Children and the total internal fostering and external placement numbers is children with care orders etc. They are still classed as LAC but do not incur any commissioned costs.



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# Appendix 3 (j)



# Commentary on the key issues:

#### **Directorate Summary – basis**

• The Revenue summary on the first page of this appendix lists the latest outturn projection for each individual service within the Children's Services Directorate against their respective, currently approved revenue budget. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

#### **Dedicated School Grant Funded Services**

• The Dedicated School Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved through the Individual School Budget, together with centrally-retained pupil-related services as listed in the revenue summary. Any under or overspends against services funded by the DSG will be carried forward to 2015/16 and, in the case of overspends, become the first call on the grant in that year.

#### **Children's Social Care**

• The Children's Social Care division is forecasting an overspend of £1.2m due to the continuing high numbers of Looked After Children (LAC). This cost pressure has already been offset by £162k of savings identified following a review of the balance sheet and maximisation of new grant funding. Looked After Children numbers peaked at around 500 in the early part of 2013, but a new recovery plan has now been implemented which targets a reduction to 420 by the end of 2014/15 and 400 by the end of 2015/16. Numbers had begun to fall with the figure at 443 as at the end of March 2014.

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# Appendix 3 (j)

However, referrals to social care are at the highest levels ever recorded and have been rising significantly since March. Extensive work is being undertaken by Children's Services and the Blackpool Safeguarding Children Board to understand this rise in demand but it is likely that as cases work their way through our system our progress in reducing Looked After Children numbers may slow. It is worth noting that placement mix, and not just Looked After Children numbers, has an impact on the financial forecast. The variation in unit costs can be significant with an average residential placement equivalent in cost to nine internal fostering placements and the most expensive placement equal to 18. Maximising less costly placements is, therefore, a key element of the recovery plan, and to this end placements are reviewed at a fortnightly panel.

#### **Education Services Grant**

• From April 2013, the education functions provided by local authorities have been funded from a new Education Services Grant (ESG). The Council receives £113 per pupil in relation to the pupils in schools maintained by the authority plus £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary. A shortfall in grant of £726k is included in the forecast overspend, relating to the anticipated loss of funding due to both historical and in-year academy conversions.

#### Summary of the Children's Services financial position

As at the end of September 2014 the Children's Services Directorate is forecasting an overspend of  $\pounds 1,652k$  for the financial year to March 2015.

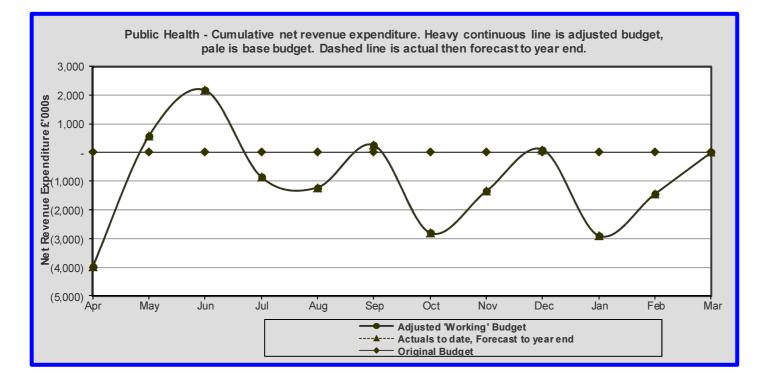
#### Budget Holder - Mrs D Curtis, Director of Children's Services

# **Blackpool Council – Public Health**

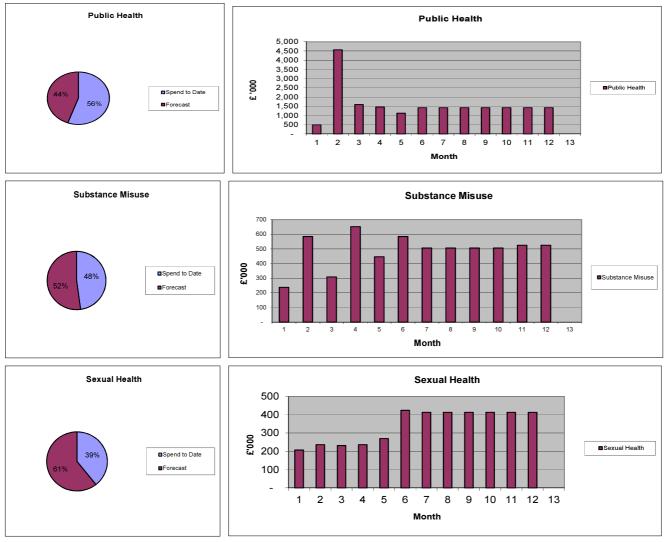
# Revenue summary - budget, actual and forecast:

	BUDGET	E	XPENDITURE		VARIANCE	
			2014/15			2013/14
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE		FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
PUBLIC HEALTH						
MANAGEMENT AND OVERHEADS	1,677	955	722	1,677	-	
NHS HEALTH CHECKS - MANDATED	255	38	217	255	-	
CHILDREN (0-19) - NCMP MANDATED	1,213	599	614	1,213	-	
HEALTH PROTECTION - MANDATED	119	13	106	119	-	
TOBACCOCONTROL	727	263	464	727	-	
MENTAL HEALTH AND WELLBEING	548	269	279	548	-	
SEXUAL HEALTH SERVICES - MANDATED	3,379	1,605	1,774	3,379	-	
FALLS PREVENTION / ACCIDENTS	149	76	73	149	-	
SUB STANCE MISUSE (DRUGS AND ALCOHOL)	5,514	2,812	2,702	5,514	-	
HEALTHY WEIGHT/WEIGHT MANAGEMENT	395	206	189	395	-	
OTHER PUBLIC HEALTH SERVICES	989	-	989	989	-	
MISCELLANEOUS PUBLIC HEALTH SERVICES	2,981	2,338	643	2,981	-	
GRANT	(17,946)	(8,973)	(8,973)	(17,946)	-	
TOTALS	-	201	(201)	-	-	-

# Directorate revenue summary graph – budget, actual and forecast:



# Appendix 3 (k)



## Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary on the front page of this appendix lists the latest outturn projection for each individual scheme against their respective, currently approved budget. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the services leads

#### **Public Health Grant**

The Public Health Grant is a central government grant which is ring-fenced until March 2015 after which the grant will be based on a national formula. The allocation for 2014/15 is £17,945,700.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment

#### Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and support patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

#### Summary of the Public Health Directorate financial position

As at the end of September 2014, the Public Health Directorate is forecasting an overall spend of the full grant,  $\pounds 17,945,700$ , for the financial year to March 2015.

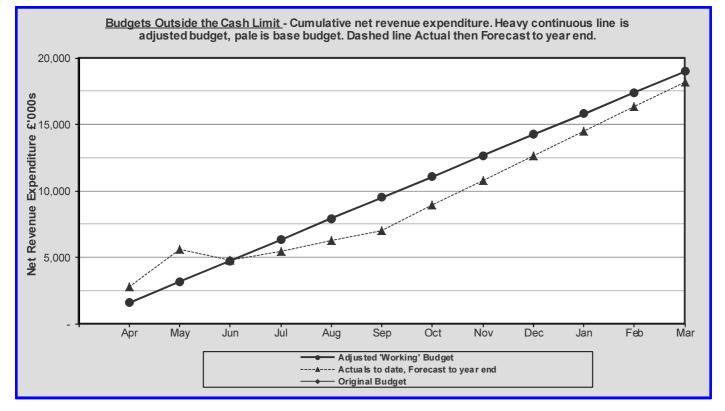
Budget Holder – Dr Arif Rajpura, Director of Public Health Page 36

# **Blackpool Council – Budgets Outside the Cash Limit**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2014/15			2013/14
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - SEPT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
BUDGETS OUTSIDE THE CASH LI	NIT .					
NET EXPENDITURE						
TREASURY MANAGEMENT	13,668	5,995	5,995	11,990	(1,678)	-
PARKING	(3,161)	(1,170)	(1,181)	(2,351)	810	-
GRANTS DONATIONS AND SUBS.	439	358	81	439	-	-
HOUSING BENEFITS	1,654	830	832	1,662	8	-
COUNCIL TAX & NNDR COST OF						
COLLECTION	672	340	329	669	(3)	-
SUB SIDIA RY COM PANIES	(958)	(633)	(325)	(958)	-	-
CONCESSIONARY FARES	3,915	1,181	2,734	3,915	-	-
LAND CHARGES	(48)	(42)	(6)	(48)	-	-
INVESTMENT PORTFOLIO	1,543	(382)	1,988	1,606	63	-
PREVIOUS YEARS' PENSION LIABILITY	2,821	1,4 11	1,410	2,821	-	-
NEW HOM ES BONUS	(1,569)	(855)	(714)	(1,569)	-	-
TOTALS	18,976	7,033	11,143	18,176	(800)	-

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

## **Directorate Summary - basis**

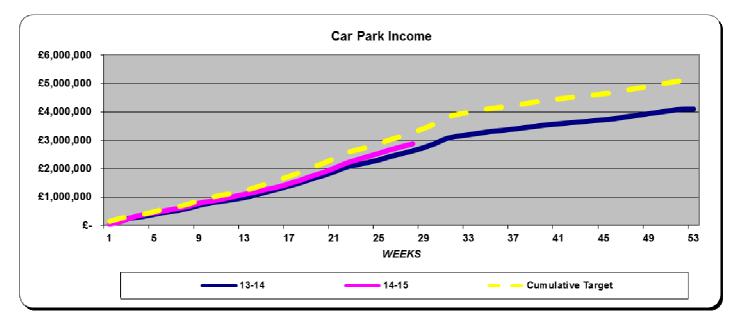
• The Revenue summary above lists the latest outturn projection for each individual service categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime. Forecast outturns are based upon actual financial performance for the first 6 months of 2014/15 together with predictions of performance, anticipated pressures and savings in the remainder of the financial year, which have been agreed by each designated budget manager.

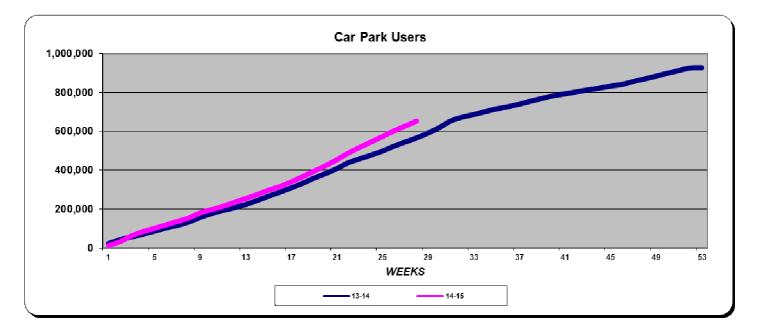
## **Treasury Management**

• This revenue account is forecast to achieve a favourable variance of £1,678k for the year. This reflects a temporary windfall from the short-term interest rates currently being paid to finance recent capital expenditure, a lower interest charge by Lancashire County Council on the Local Government Reorganisation debt, and the cost of the LGA-led municipal bonds agency.

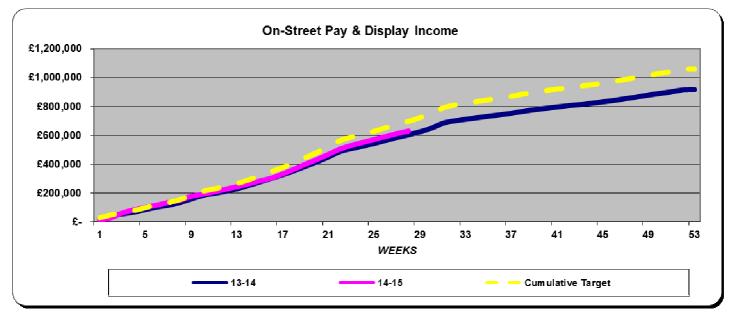
### **Parking Services**

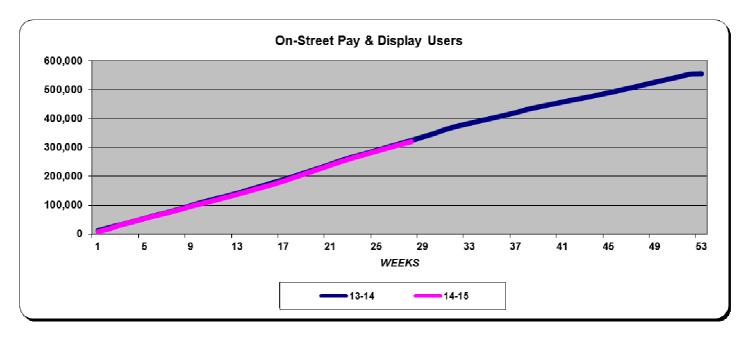
• Parking Services is performing well in comparison with last year, despite a number of car parks closing. As at Week 28 (w/e 12<sup>th</sup> Oct) Car Park patronage is up by 86,081, with income also up by £250,933 on 2013/14. On Street Pay and Display is down on patronage by 4,309, although up on income by £26,437. However the extremely challenging income target the service has means that it is £810k down on its income budget year to date.





## Appendix 3 (l)





### Subsidiary companies

• This service is forecasting to breakeven during 2014/15.

### **Concessionary fares**

• This service is forecasting to breakeven during 2014/15.

### Land Charges

• This service is forecasting to breakeven during 2014/15.

### **Investment Portfolio**

• The forecast overspend of £63k is due to a delay in the demolition of the Syndicate due to the legal issues surrounding the communications mast and the resultant loss of forecast parking income.

#### Summary of the revenue forecasts

After 6 months of the financial year the Budgets Outside the Cash Limit services are forecasting a £800k underspend.

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Capital Schemes	Total Scheme Budget	Spend as at 31/3/14	Budget Brought Forward 2013/14	Adjusted Capital Programme 2014/15	Total Available Budget 2014/15	Spend to Date April - September	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Resources									
Property and Asset Management									
Central Business District	40,832	35,544	2,472		5,288	340	1		
Office Accommodation Strategy Syndicate	1,408 1,300	1,316 938	92 362		92 362	- 53	92 309	-	
Other schemes					-		-	-	
Other Resources Schemes	799	325	224	250	474	94	380	-	
Total Resources	44,339	38,123	3,150	3,066	6,216	487	1,381	-	
Director Responsible for Adult Services Langdale Learning Disability Centre									
Langdale Learning Disability Centre	1,900	1,559	341	-	341	53		-	
Support to vullerable Adults - Grants	1,131	-	103	1,028	1,131	622		-	
Respite Care Project Other Adult Services Schemes	655 2,527	650 1,387	5 706	- 434	5 1,140	30 202	• • •	-	
Total Adult Services	6,213	3,596	1,155	1,462	2,617	907	1,710	-	
Director Responsible for Deputy Chief Executive									
ICT BSF ICT Refresh	3,555 800	3,255 -	300 -	800	300 800	300 729		-	
Total Deputy Chief Executive	4,355	3,255	300	800	1,100	1,029	71	-	

1

Capital Schemes	Total Scheme Budget	Spend as at 31/3/14	Budget Brought Forward 2013/14	Adjusted Capital Programme 2014/15	Total Available Budget 2014/15	Spend to Date April - September	Forecast to Year End	Forecast Variance
	£000	£000	£000	£000	£000	£000	£000	£000
Director Responsible for Community and								
Environmental Services								
Anchorsholme Seawall	22.252	1 207	4 420	15 200	10 720	2.025	7.005	
Coast Protection Studies	22,363 2,621	1,397 2,114	4,430 169			2,035 63		-
Marton Mere Dam	240	156	105		- 507	-		_
Gateway Gym	243	-	_	205	205	207	(2)	
Beach Vehicle	18	_	_	18			18	
High Ropes	320	_	_	320			320	
Bispham Health Centre	4,290	4,290	-			(17)		
Transport								
	2,500	2,670	(170)	_	(170)	_	(170)	_
Blackpool/Eleetwood Tramway	99,990	88,840	11,150	-	11,150		7,900	_
Sintropher	1,690	2,778	(1,088)	-	(1,088)		(1,090)	-
Tramway Emergency Works	10,589	11,040	(451)	-	(451)		(156)	-
Bus and Tram Shelter Upgrade	1,077	278	799	-	799	42	757	-
Yeadon Way	2,520	-	252				2,518	-
Other Transport Schemes	109			109	109	110	(1)	-
Total Community and Environmental Services	148,532	113,563	15,091	18,558	33,649	1,399	18,250	0
Director Responsible for Governance and								
Regulatory Services								
Carleton Crem Building Works	1,991	1,568	32	391	423	34	389	-
Total Governance and Regulatory Services	1,991	1,568	32	391	423	34	389	0

2

Capital Schemes	Total Scheme Budget	Spend as at 31/3/14	Budget Brought Forward 2013/14	Adjusted Capital Programme 2014/15	Total Available Budget 2014/15	Spend to Date April - September	Forecast to Year End	Forecast Variance	No
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Place									
lousing									
Cluster of Empty Homes	1,614	502	1,112		1,112	265	847		
Tyldesley / Rigby Rd	16,411	6,406	3,244	5,500	8,744	1,557	7,187		
Other Housing	26	-	26	-	26	26	-		
Work towards Decent Homes Standard	24,670	6,858	172	4,154	4,326	1,543	2,783		
Queens Park Redevelopment Ph1	13,225	4,403	931	7,891	8,822	2,734	6,088		
Other HRA	3,977	430	845	898	1,743	10	1,733		
Dther									
College Relocation/Illumination Depot	12,605	13,924	_	100	100	-	_	_	
Blackpool Leisure Assets Purchase	59,069	59,146	(77)	-	(77)	487	(564)	-	
Sandcastle Ph.4	607	543	64		64	26	38		
Central Library Redevelopment	3,125	3,018	107	-	107	-	107	-	
Transport									
Local Transport Plan 2012/13	2,086	2,086	-	-	-	-	-	-	
Local Transport Plan Project 30 2012/13	1,034	1,034	-	-	-	-	-	-	
Local Transport Plan 2013/14	2,439	1,123	1,316	-	1,316	1,137	179	-	
Local Transport Plan Project 30 2013/14	1,010	1,010	-	-	-	-	-	-	
Local Transport Plan 2014/15	1,984	-	-	1,984	1,984	313		-	
Local Transport Plan Project 30 2014/15	1,050	-	-	1,050	1,050		1,050	-	
Project 30	26,906	22,071	2,335	2,500	4,835	3,556	1,279	-	
Fotal Place	171,838	122,554	10,075	24,077	34,152	11,654	22,398	0	

3

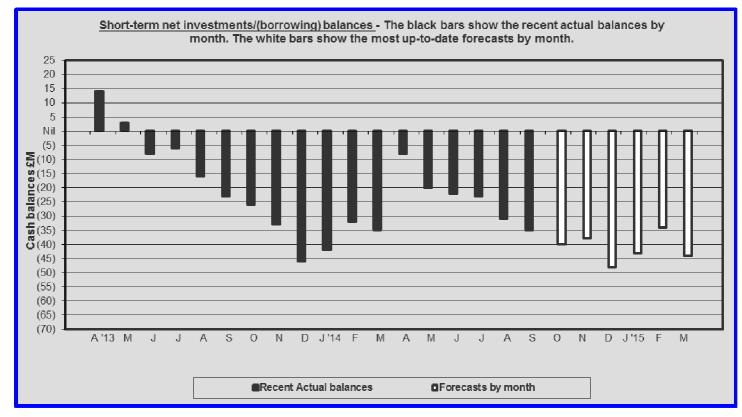
Capital Schemes	Total Scheme Budget	Spend as at 31/3/14	Budget Brought Forward 2013/14	Adjusted Capital Programme 2014/15	Total Available Budget 2014/15	Spend to Date April - September	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Childrens Services									
Devolved Capital to Schools	742	_	470	272	742	33	709	-	
St. Mary's BSF Project	21,171	21,232	(61)		(61)	-	(61)	-	
Christ The King	5,159	3,473	(1,510)	1,643	133	1,615	84	-	
Anchorsholme Primary	2,917	2,916	1	-	1	-	1	-	
Mereside Primary	4,431	4,431	-	-	-		-	-	
Unity College	8,866	8,698	168	-	168	164	4	-	
My Place	4,430	4,305	125	-	125	2	123	-	
My Place Gateway Academy	5,032	5,030	2	-	2	-	2	-	
Other Children's Schemes	685	554	84		84	75	50	-	
<del>2</del>									
+>Total Childrens Services	53,433	50,639	(721)	1,915	1,194	1,889	912	-	
CAPITAL TOTAL	430,701	333,298	29,082	50,269	79,351	17,399	45,111	-	

# **Blackpool Council**

## Cash summary - budget, actual and forecast:

			c	CASH FLOW - SUMMARY - 14/15			
FULL YEAR	APR-SEPT	APR -SEPT	OCT - MAR	(*) THE CASH FLOW BUDGET	APR - SEPT	OCT - MAR	FULL YEAR
CASH FLOW	CASH FLOW	CASH FLOW	CASH FLOW	IS CONSISTENT WITH THE REVENUE BUDGET AND THE	MORE / (LESS)	MORE / (LESS)	MORE / (LESS)
BUDGET (*)	BUDGET (*)	ACTUAL	FORECAST	CAPITAL PROGRAMME IN	CASH	CASH	AS NOW
BODGET()	BODGET()	ACTORE	TORECAST	TOTAL. THE BUDGETED	ACTUAL	FORECAST	FORECAST
				CASH FLOW PHASING IS	-		
				BASED ON DETAILED EXPECTATIONS AND PAST	vs BUDGET	vs BUDGET	vs BUDGET
£M	£M	£M	£M	EXPERIENCE	£M	£M	£M
				RECEIPTS			
91	45	44	45	Housing Benefit & Subsidy	(1)	(1)	(2)
96	51	45	45	Council tax and NNDR	(6)	-	(6)
20	10	9	9	VAT	(1)	(1)	(2)
52	27	28	25	RSG & BRR	1	-	1
124	68	67	63	Other Grants	(1)	7	6
87	43	51	42	Other Income	8	(2)	6
-	-	120	-	MM Transactions Received	120	-	120
-	-	34	-	Receipt of Loans	34	-	34
470	244	398	229	RECEIPTS - NORMAL ACTIVITIE	154	3	157
				PAYMENTS			
8	4	4	4	Police & Fire	-	-	-
284	135	150	143	General Creditors	(15)	6	(9)
5	2	2	2	RSG & BRR	-	1	1
108	54	47	54	Salaries & wages	7	-	7
78	44	43	34	Housing Benefits	1	-	1
42	38	162	18	MM Transactions Paid Out	(124)	(14)	(138)
525	277	408	255	PAYMENTS - NORMAL ACTIVIT	(131)	(7)	(138)
(55)	(33)	(10)	(26)	NET CASH FLOW IN/(OUT)	23	(4)	19
А	В	С	D		= C less B	= D less (A-B)	

## Cash - short-term net investments/(borrowing) balances:



## Commentary on Cash Movements during the year:

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 6 months of the year the Council's net cashflow has resulted in a decrease in the level of temporary borrowing due to the receipt of front-loaded Government Grants. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2014/15.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31<sup>st</sup> March 2015.

# **Blackpool Council**

## **Balance Sheet / Working capital:**

LAST Y/END		CURRENT	CHANGE	NEXT Y/EN
31 M ar 14		30 Sep 14	Movement since	31 M a r
Actual		Actual	31 Mar 14	Foreca
£000s		£000s	£000s	£000
832,143	Property, Plant and Equipment	845,619	13,476	845,0
129	Intangible Assets	129	-	
20,461	Long-term Assets	20,289	(172)	19,5
	Current Assets			
39,502	Debtors	42,300	2,798	45,0
550	Short Term Assets Held for Sale	550	-	
607	Inventories and Work in Progress	761	154	7
6,854	Cash and cash equivalents	8,153	1,299	5,0
900,246	Total Assets	917,801	17,555	915,3
	Current Liabilities			
(41,500)	Borrowing Repayable within 12 months	(46,500)	(5,000)	(40,0
(65,602)	Creditors	(62,400)	3,202	(62,1
	Long-term Liabilities			
(98,434)	Borrowing Repayable in excess of 12 months	(98,434)	-	(98,0
(10,852)	Capital Grants in Advance	(10,852)	-	(9,0
(14,042)	Provisions	(16,246)	(2,204)	(10,0
(273,073)	Other Long Term Liabilities	(273,073)	-	(270,0
396,743	Total Assets less Liabilities	410,296	13,553	426,1
(74.007)		(62.224	11 400	(040
(74,637)	Usable Reserves Unusable Reserves	(63,201)	11,436	(61,8
(322,106)	Ullusable Reserves	(347,095)	(24,989)	(364,3
(396,743)	Total Reserves	(410,296)	(13,553)	(426,16

## Commentary on the key issues:

In order to provide a complete picture of the Council's financial performance the above table provides a snapshot of the General Fund balance sheet as at the end of month 6. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payments Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold.

Over the 6-month period there has been an increase in Property, Plant and Equipment of £13.5m and an increase in short term borrowing of £5m, which in the main reflects the timing of the receipt of capital grants.

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